

#### **FLUIDRA**

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# Summary

1H 2017 RESULTS

Main figures					
	I	I	I		
€M	2016	2017	Evolution		
Sales	397.2	452.5	13.9%		
EBITDA	58.4	74.4	27.3%		
EBITA	42.8	59.9	40.0%		
Net profit	24.5	34.1	39.2%		
Net financial debt	212.4	192.1	-9.6%		
Net Working Capital	233.0	252.9	8.6%		
Free Cash Flow	-35.8	-22.3	13.5		

- Excellent <u>Sales</u> performance, with 11.5% growth on a likefor-like basis and constant currency, with a noteworthy growth in Spain, France and Australia.
- Extraordinary <u>EBITDA</u> performance on the back of increased volume and an excellent operating leverage.
   <u>EBITA</u>, as an indicator of recurrent EBIT growth, multiplies by 3x the Sales growth.
- Very positive <u>Net Profit</u> development, driven by operational improvement of the entire company and on increased volumes of activity.
- Good performance of the <u>Net Debt</u> level,
- Excellent <u>Working Capital</u> and <u>Free Cash Flow</u> performance in line with the current period of the year, despite the sale's growth.

# **Highlights**

1H 2017 RESULTS



### **INVESTING IN RESIDENTIAL POOL**

- Fluidra has acquired 90% of Piscine Laghetto, a high-end Italian manufacturer of topdesign above ground swimming pools.
- Laghetto is a reference in high-end design, specially indicated for penthouses, ample halls as well as terraces and gardens. It has a turnover of 7 million euros and its main markets are Italy and France.



### **INVESTING IN THE FUTURE**

- Fluidra has signed a contract for the purchase of 80% of the start-up Riiot Labs, inventors of the smart device "Blue by Riiot", innovative remote control technology for pool maintenance.
- The acquisition amounts to 3.3 million euros. A earn-out has been agreed based on the devices marketed in the next three years.
- Completes our offering of Internet of Pools solutions.



### **COMMERCIAL POOL**

- Kazakhstan-Expo 2017, Astana: project for the design and installation of a spectacular fountain which includes an area of 1,523 m<sup>2</sup> with pedestrian walkways, a water show with an area of 2,630 m<sup>2</sup> equipped with all kinds of jets (rockets, fog, dance, vertical jets and fire) to create a unique show.
- https://youtu.be/gHA9Nhv8T64

2017

### Profit & Loss Account

### 1H 2017 RESULTS

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	€M	% sales	€M	% sales	Evol. 17/16
Sales	397.2	100.0%	452.5	100.0%	13.9%
Gross margin	204.5	51.5%	229.5	50.7%	12.2%
Opex before Dep.& Amort.	143.5	36.1%	153.7	34%	7.0%
Provisions for bad debt	2.6	0.6%	1.4	0.3%	-43.8%
EBITDA	58.4	14.7%	74.4	16.4%	27.3%
EBIT	40.0	10.1%	54.5	12.0%	36.1%
Net Financial Result	-2.6	-0.7%	-5.6	-1.2%	113.0%
Profit Before Taxes (PFT)	37.4	9.4%	48.9	10.8%	30.7%
Net profit	24.5	6.2%	34.1	7.5%	39.2%

- Sales perform positively in all geographies; on a like-for-like basis and constant currency, sales grows 11.5%.
- Gross Margin impacted by changes in perimeter effect and temporary effects that will be corrected throughout the year, like commercial pool projects in initial phases that incorporate a lower margin.
- Opex, on a like-for-like basis, increases to 6.4%, which adjusted for exchange rates is 5.2%, with
  excellent operating leverage which translates into a very good EBITDA performance.
- Net Profit has a very positive performance thanks to the increase in volumes and operating margin, despite higher of exchange rate differences.

### Evolution of sales by geographical area

### 1H 2017 RESULTS

	2016		2017		
	€M	% sales	€M	% sales	Evol. 17/16
Spain	92.9	23.4%	97.5	21.5%	4.9%
South Europe - Rest	109.5	27.6%	126.9	28.0%	15.8%
Central & Northern Europe	62.6	15.8%	72.4	16.0%	15.5%
Eastern Europe	19.0	4.8%	22.7	5.0%	19.7%
Asia & Australia	58.4	14.7%	69.5	15.4%	19.1%
Rest of the World	54.8	13.8%	63.5	14.0%	16.0%
TOTAL	397.2	100.0%	452.5	100.0%	13.9%

- Very positive performance of Southern Europe, driven by the Spanish, French and Italian markets, both in the professional channel and in mass market. Spain grows 12% on a like-for-like basis.
- Central and Northern Europe evolves positively driven by Germany and the Netherlands, thanks to the contribution of SIBO.

 Asia and Australia are driven by solid growth in the Asian region associated with Commercial Pool (Olympic swimming pools, hotels and fountains) and growth in Australia.

 Rest of the World segment presents an excellent performance driven by the Americas, thanks to the US, Mexico and Brazil.



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## Evolution of sales by business unit

1H 2017 RESULTS

	2	2016	2	017	
	€M	% sales	€M	% sales	Evol. 17/16
Pool & Wellness	363.3	91.5%	419.5	92.7%	15.5%
Residential	229.0	57.7%	265.2	58.6%	15.8%
Commercial	42.8	10.8%	51.2	11.3%	19.5%
Pool water treatment	61.7	15.5%	68.5	15.1%	11.0%
Fluid handling	29.7	7.5%	34.6	7.6%	16.2%
Irrigation and domestic water treatment	22.2	5.6%	17.9	4.0%	-19.6%
Industrial and other	11.6	2.9%	15.1	3.3%	29.5%
TOTAL	397.2	100.0%	452.5	100.0%	13.9%



- Excellent performance in Residential Pool in all categories, specially in pumps, dosage systems and pool cleaning products.
- Commercial Pool includes the execution of new facilities in the Asian region and good progress in the fountain business.
- Pool water treatment posts a double-digit growth, with a very good performance of disinfection equipment (electrolysis).
- Good performance of Fluid Handling in Europe, accelerated by the incorporation of SIBO

**FLUIDRA** 

Adjusted Net Working Capital (€M) January - June Net 258.4 Evol. 2016 €M 2017 working 17/16 249.5 Stocks 171.5 7.5% 184.3 capital Accounts receivable 238.5 259.3 8.7% Accounts payable 177.0 190.7 7.7% 1H 2017 RESULTS Net working capital 8.6% 233.0 252.9 Adjusted net working 3.6% 249.5 258.4 capital\* 2016 2017

\* Adjusted Net Working Capital by perímeter and Aqua's earn-out

 Good performance in Adjusted Net Working Capital, which grows by 3.6%, significantly behind the growth in sales.

The estimated NWC/Sales ratio for the whole year will exceed, as in 2016, our objectives in the 2018 Strategic Plan.

#### Net Net financial debt (€m) January - June 212.4 financial 192.1 Net profit debt and Depreciation (+) free cash Increase (-) / Decrease (+) adjusted NWC Investments (organic) flow Free Cash Flow preacquisitions Acquisitions 1H 2017 RESULTS 2016

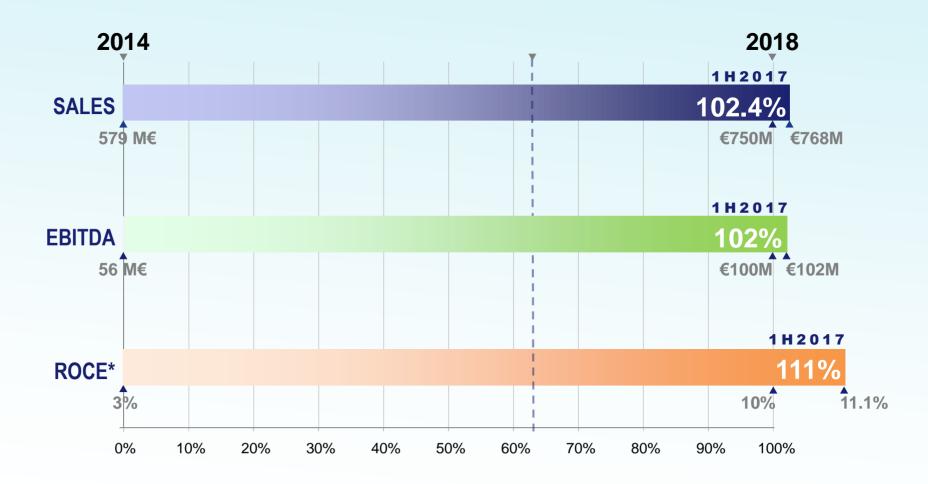
€M 2016 2017 Evol. 17/16 24.5 34 1 96 19.9 1.5 184 -63.0 -63.7 -0.6 -157 -12.7 3.0 -35.8 -22.3 13.5 0.7 -4.3 5.0 Free Cash Flow post 2017 -40.1 -21.6 18.5 acquisitions

Free Cash Flow is in line with the levels corresponding to a guarter of cash use due to the campaign in the northern hemisphere. The Acquisitions heading mainly includes the proceeds from ATH sale partially offset by Agua's partial earn-out payment and the purchase of some minority shareholders of subsidiaries.

Good evolution of Net Financial Debt, which coupled with the improved results, leads to a significant improvement in the debt to EBITDA ratio.

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### **Progress of the goals of the 2018 Strategic Plan**



\* ROCE calculated with EBIT adjusted by *impairments* of goodwill

28 July 2017

## Conclusions

### 1H 2017 RESULTS

- Excellent performance in the first half of 2017, exceeding our estimates:
  - Strong sales growth in practically all markets, among which Spain, France and Australia stand out.
  - Very good results thanks to volume and good operating leverage.

• The consistency of our figures highlights the succesful implementation of our strategy:

- Focus on Pool & Wellness: acquisition of Piscine Laghetto; investment in future with "Blue by Riiot".
- Penetration in all markets and implementation of best practices.
- Improvement of efficiency and profitability ratios: continuous improvement.

■ Based on this performance, we have revised upwards our estimates for the year: Sales between € 775 - 790 million; EBITDA between € 103 - 106 million and ROCE (EBIT) levels above 12%. This guidance means not only fulfilling the goals Strategic Plan 18 months in advance, but exceeding them.

### THANK YOU

Enjoying -Water

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